

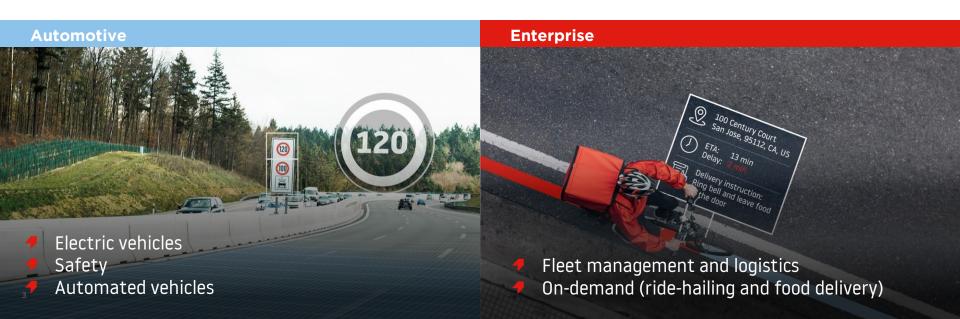
Operational highlights

- The launch of TomTom Navigation for Automotive
- Our TomTom ADAS map is powering the new Mitsubishi Outlander
- Our database now covers almost 450,000 charging points for the fast-growing EV market
- Our customer base is expanding in key Enterprise markets



Market opportunities

Industry change and increasing demand for deliveries are providing growth opportunities in Location Technology



Financial highlights

- Group revenue of €131m (Q1 '20: €131m)
- Location Technology revenue of €105m (Q1 '20: €91m)
- Automotive operational revenue of €74m (Q1 '20: €81m)
- Free cash outflow of €4m (Q1 '20: inflow of €14m)
- Net cash of €352m (Q4 '20: €372m)
- Share buyback resumed, 2.2m shares purchased for €17m



Outlook 2021

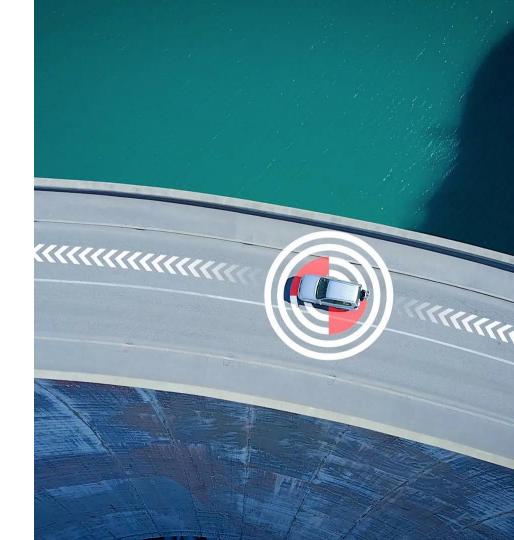
| in € million | Outlook 2021 | Actuals 2020 |
|-----------------------------|--------------|--------------|
| Group revenue | 520 - 570 | 528 |
| Location Technology revenue | 420 - 450 | 392 |
| FCF as % of Group revenue | Around 6% | -5% |



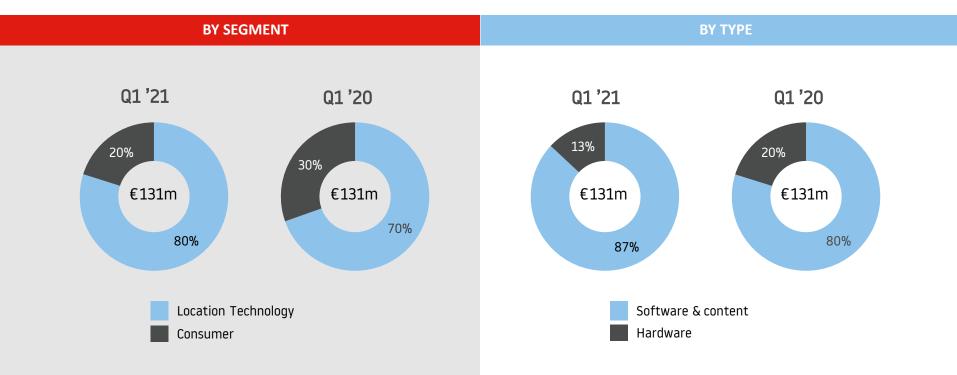
Note: 2021 outlook based on:

- Expectation that car production volumes in 2021 will not reach 2019 levels
- USD FX rate of 1.20

Thank you – Any questions?



Revenue breakdown



P&L

| (€ in thousands) | Q4 '19 | Q1 '20 | Q2 '20 | Q3 '20 | Q4 '20 | Q1 '21 |
|---|---------|---------|---------|---------|---------|---------|
| Automotive | 69,190 | 49,788 | 51,588 | 65,945 | 59,843 | 62,654 |
| Enterprise | 41,187 | 41,481 | 42,211 | 39,654 | 41,651 | 42,142 |
| Location Technology | 110,377 | 91,269 | 93,799 | 105,599 | 101,494 | 104,796 |
| Consumer | 45,846 | 39,928 | 29,904 | 42,252 | 23,940 | 26,395 |
| Revenue | 156,223 | 131,197 | 123,703 | 147,851 | 125,434 | 131,191 |
| Cost of sales | 32,249 | 28,631 | 17,921 | 35,861 | 22,381 | 24,681 |
| Gross profit | 123,974 | 102,566 | 105,782 | 111,990 | 103,053 | 106,510 |
| Gross margin | 79% | 78% | 86% | 76% | 82% | 81% |
| Research and development expenses - Geographic data | 122,823 | 108,788 | 105,828 | 109,177 | 106,017 | 53,268 |
| Research and development expenses - Application layer | 33,472 | 32,147 | 33,541 | 35,271 | 36,621 | 34,831 |
| Sales and marketing expenses | 20,677 | 16,161 | 12,427 | 13,536 | 15,432 | 10,230 |
| General and administrative expenses | 24,723 | 23,217 | 18,184 | 21,616 | 23,138 | 22,421 |
| Total operating expenses | 201,695 | 180,313 | 169,980 | 179,600 | 181,208 | 120,750 |
| Operating result (EBIT) | -77,721 | -77,747 | -64,198 | -67,610 | -78,155 | -14,240 |
| EBIT margin | -50% | -59% | -52% | -46% | -62% | -11% |
| EBITDA | -4,588 | -5,442 | 7,313 | 3,855 | -7,827 | 7,280 |
| EBITDA margin | -3% | -4% | 6% | 3% | -6% | 6% |
| Net result | -68,958 | -62,753 | -62,015 | -66,968 | -65,903 | -11,481 |
| | | | | | | |

Balance Sheet

| (€ in thousands) | 31-Dec-19 | 31-Mar-20 | 30-Jun-20 | 30-Sep-20 | 31-Dec-20 | 31-Mar-21 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|
| Goodwill | 192,294 | 192,294 | 192,294 | 192,294 | 192,294 | 192,294 |
| Intangible assets | 380,160 | 312,168 | 247,122 | 181,458 | 117,475 | 104,403 |
| Other contract related assets | 23,923 | 26,519 | 29,885 | 25,864 | 26,080 | 26,299 |
| Other non-current assets | 71,454 | 78,481 | 79,026 | 74,443 | 78,835 | 77,063 |
| Inventories | 25,315 | 23,971 | 31,902 | 27,611 | 26,146 | 23,500 |
| Trade receivables | 99,776 | 66,507 | 52,751 | 110,105 | 79,661 | 60,706 |
| Unbilled receivables | 34,374 | 42,393 | 52,688 | 56,400 | 58,313 | 73,541 |
| Other receivables and prepayments | 45,351 | 44,539 | 38,996 | 35,016 | 26,765 | 33,617 |
| Cash and cash equivalents and fixed-term deposits | 436,520 | 431,563 | 373,369 | 346,463 | 372,450 | 351,970 |
| TOTAL ASSETS | 1,309,167 | 1,218,435 | 1,098,033 | 1,049,654 | 978,019 | 943,393 |
| TOTAL EQUITY | 665,932 | 574,294 | 516,281 | 450,503 | 387,616 | 364,950 |
| Deferred tax liability | 27,283 | 20,570 | 14,216 | 7,527 | 1,344 | 1,293 |
| Lease liability | 34,268 | 42,924 | 43,926 | 40,143 | 43,673 | 40,939 |
| Provisions | 55,020 | 53,555 | 49,482 | 54,706 | 48,932 | 47,302 |
| Trade payables | 47,085 | 32,266 | 25,144 | 22,169 | 21,998 | 15,337 |
| Deferred revenue | 369,317 | 395,411 | 371,950 | 396,954 | 403,706 | 397,930 |
| Other contract related liabilities | 26,745 | 21,031 | 18,150 | 19,274 | 19,084 | 18,790 |
| Accruals and other liabilities | 83,517 | 78,384 | 58,884 | 58,378 | 51,666 | 56,852 |
| TOTAL LIABILITIES | 643,235 | 644,141 | 581,752 | 599,151 | 590,403 | 578,443 |
| TOTAL EQUITY AND LIABILITIES | 1,309,167 | 1,218,435 | 1,098,033 | 1,049,654 | 978,019 | 943,393 |

Cash flow

| (€ in thousands) | Q4 '19 | Q1 '20 | Q2 '20 | Q3 '20 | Q4 '20 | Q1 '21 |
|--|----------|---------|---------|---------|---------|---------|
| Operating result | -77,721 | -77,747 | -64,198 | -67,610 | -78,155 | -14,240 |
| Financial losses | -1,098 | 145 | -1,059 | -2,249 | -1,724 | 3,084 |
| | | _ | | | | |
| Depreciation and amortization | 73,133 | 72,305 | 71,511 | 71,465 | 70,328 | 21,520 |
| Other | -9,031 | 800 | -1,151 | 78 | 2,374 | 2,355 |
| Changes in working capital ¹ | 68,062 | 22,596 | -53,089 | -19,185 | 43,272 | -11,365 |
| Cash flow from operations | 53,345 | 18,099 | -47,986 | -17,501 | 36,095 | 1,354 |
| Interest (paid)/ received | -52 | -291 | -213 | -87 | -283 | -398 |
| Corporate income taxes paid | -2,034 | -2,004 | -3,932 | -1,399 | -678 | -1,736 |
| Cash flow from operating activities | 51,259 | 15,804 | -52,131 | -18,987 | 35,134 | -780 |
| | | | | | | |
| Cash flow from investing activities | -226,046 | -1,949 | 32,216 | 36,340 | 6,907 | 18,348 |
| Cash flow from financing activities | -3,762 | -18,633 | -2,971 | -3,996 | -4,080 | -20,531 |
| Net increase/(decrease) in cash and cash equivalents | -178,549 | -4,778 | -22,886 | 13,357 | 37,961 | -2,963 |
| Free cash flow | | | | | | |
| Cash flow from operating activities | 51,259 | 15,804 | -52,131 | -18,987 | 35,134 | -780 |
| Investments in intangible assets | -1,462 | | | | | |
| Investments in property, plant and equipment | -2,118 | -2,111 | -1,849 | -1,027 | -1,311 | -3,117 |
| Free cash flow | 47,679 | 13,693 | -53,980 | -20,014 | 33,823 | -3,897 |
| % of revenue | 31% | 10% | -44% | -14% | 27% | -3% |
| | | | | | | |

¹ Includes the movement of non-current deferred revenue

Outstanding shares

| | Q1 '21 | _ |
|---|-------------|--------|
| Common shares outstanding at the end of the period | 132,366,672 | - |
| Shares in issue at the beginning of the period | 130,262,819 | |
| Shares in issue at the end of the period | 128,232,703 | |
| Average shares in issue during the period ¹ | 129,716,496 | [A] |
| In the money share options at the beginning of the period | 892,280 | |
| In the money share options at the end of the period | 1,969,264 | |
| Average potential dilutive share options outstanding during the period ² | 2,036,443 | |
| Average non-dilutive share options during the period | 1,545,499 | |
| Average shares outstanding from dilution of options ³ | 490,944 | [B] |
| Average shares outstanding from dilution of restricted stock units | 987,019 | [C] |
| Average fully diluted shares outstanding during Q1 '21 ⁴ | 131,194,459 | [A+B+0 |

¹ Shares held in treasury of 4,133,969 are taken into account when calculating the weighted average shares outstanding.

² In the money options based on average share price for the period.

³ Weighted average diluted options based on the period outstanding.

⁴ The average share price for the quarter was €8.38.

Important Notice

DISCLAIMER

This document contains certain forward-looking statements with respect to the financial position and results of TomTom's activities. We have based these forward-looking statements on our current expectations and projections about future events, including numerous assumptions regarding our present and future business strategies, operations and the environment in which we will operate in the future. These forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in the forward-looking statements, and you should not place undue reliance on them. Many of these risks and uncertainties relate to factors that are beyond TomTom's ability to control or estimate precisely, such as levels of customer spending in major economies, changes in consumer preferences, the performance of the financial markets, the levels of marketing and promotional expenditures by TomTom and its competitors, costs of raw materials, employee costs, exchange-rate and interest-rate fluctuations, changes in tax rates, changes in law, acquisitions or disposals, the rate of technological changes, political developments in countries where TomTom operates and the risk of a downturn in the market. Statements regarding market share, including TomTom's competitive position, contained in this document are based on outside sources such as specialized research institutes, industry and dealer panels in combination with management estimates.

The forward-looking statements contained herein speak only as of the date they are made. We do not assume any obligation to update any public information or forward-looking statement in this document to reflect events or circumstances after the date of this document, except as may be required by applicable laws.

You will be solely responsible for your own assessment of the market and the market position of TomTom and you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of TomTom's business. This document does not constitute or form part of, and should not be constructed as, an offer or invitation to subscribe for or purchase any TomTom securities.

NON-GAAP MEASURES

The financial information in this report includes measures, which are not defined by generally accepted accounting principles (GAAP) such as IFRS. We believe this information, along with comparable GAAP measurements, gives insight to investors because it provides a basis for evaluating our operational performance. Non-GAAP financial measures should not be considered in isolation from, or as a substitute for, financial information presented in compliance with GAAP. Wherever appropriate and practical, we provide reconciliations to relevant GAAP measures.

Operational revenue is IFRS revenue adjusted for the movement of gross deferred revenue

Gross margin is calculated as gross profit divided by IFRS revenue

EBIT is equal to the operating result

EBIT margin is calculated as operating result divided by IFRS revenue

EBITDA is equal to operating result plus depreciation and amortization charges

EBITDA margin is calculated as operating result plus depreciation and amortization charges divided by IFRS revenue

Net cash is defined as our cash and cash equivalents minus the nominal value of our outstanding bank borrowings

Free cash flow is cash from operating activities minus capital expenditure (investments in intangible assets and property, plant and equipment)

Gross deferred revenue is deferred revenue before the netting of unbilled receivables

