

















# **Q1 2016 RESULTS**

Harold Goddijn – CEO Taco Titulaer – CFO 19 April 2016

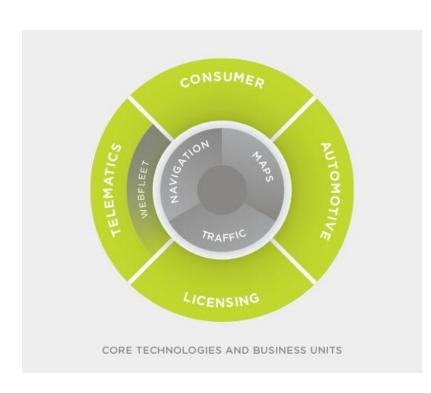
# **OPERATIONAL HIGHLIGHTS**

- Consumer Sport continues to gain traction; the new sport watches winning awards
- Telematics reported 625k vehicles under subscriptions, a 30% increase YoY
- Strong Automotive performance in the quarter; multiple contracts announced
- HD Maps and RoadDNA coverage launched for all interstates and highways in California and Nevada



# STRATEGIC PRIORITIES FOR THE GROUP

- Extract value from the PND category;
   Establish a multi-product Consumer business
- Take advantage of the new map-making platform to deliver better maps, at lower cost, in real-time
- Continue to win market share in Automotive;
   Maximise Licensing revenue via existing and new customers
- Grow WEBFLEET installed base
- Diversify into the Connected Car services industry using our Telematics capabilities and Automotive relationships





# FINANCIAL HIGHLIGHTS

- Group delivered 6% revenue growth YoY in the quarter
- Automotive reported revenue growth of 26% YoY
- Licensing delivered a 16% revenue growth YoY; reflects the impact of the renewal and extension of a contract starting from Q2 '15
- Continued growth in Telematics' installed base and recurring revenue
- Adjusted EPS¹ of €0.03
- Net cash of €50 million



# **FULL YEAR OUTLOOK 2016 RE-ITERATED**

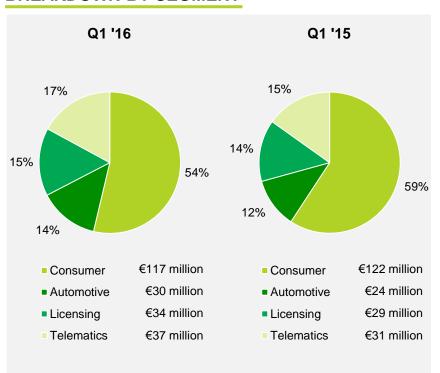
- Revenue to grow to around €1,050 million
- Adjusted EPS¹ expected to grow by around 10% to €0.23
- We expect the level of investment (both CAPEX and OPEX) to be higher than in 2015

# THANK YOU Any questions?

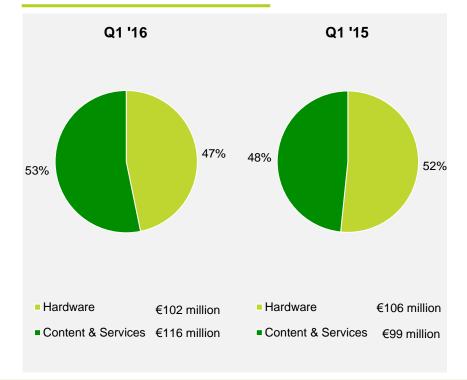
# **REVENUE BREAKDOWN – QUARTERLY**

Q1 '16 group revenue: €217 million; Q1 '15: €205 million

### **BREAKDOWN BY SEGMENT**



### **BREAKDOWN BY CATEGORY**





# **QUARTERLY P&L STATISTICS**

(€ in thousands)	Q4 '14	Q1 '15	Q2' 15	Q3 '15	Q4 '15	Q1 '16	FY '15	FY '14
REVENUE	258,399	205,275	264,613	254,231	282,488	217,155	1,006,607	950,292
Cost of sales	125,517	95,403	129,993	119,161	143,523	93,850	488,080	426,966
GROSS RESULT	132,882	109,872	134,620	135,070	138,965	123,305	518,527	523,326
Research and development expenses	45,559	43,290	52,071	43,275	46,807	44,533	185,443	174,014
Amortisation of technology and databases	19,578	18,522	18,644	19,589	19,939	20,626	76,694	88,100
Marketing expenses	19,768	9,748	25,297	22,616	25,777	15,058	83,438	69,559
Selling, general and administrative expenses	46,449	43,381	38,029	44,703	46,239	47,401	172,352	170,539
TOTAL OPERATING EXPENSES	131,354	114,941	134,041	130,183	138,762	127,618	517,927	502,212
OPERATING RESULT (EBIT)	1,528	-5,069	579	4,887	203	-4,313	600	21,114
EBITDA	28,224	21,424	27,841	32,692	41,739	25,557	123,696	135,825
Interest result	-1,118	-204	-223	-328	-170	-305	-925	-3,145
Other financial result	-1,581	-2,574	301	-2,633	-2,437	1,711	-7,343	-3,720
Result of associates	81	97	116	-210	164	327	167	374
RESULT BEFORE TAX	-1,090	-7,750	773	1,716	-2,240	-2,580	-7,501	14,623
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Income tax gain / (charge)  NET RESULT	1,558 <b>468</b>	845 6 005	1,762	4 724	23,179	7,346	25,794	8,032
NET RESULT	408	-6,905	2,535	1,724	20,939	4,766	18,293	22,655
MARGINS								
Gross margin	51%	54%	51%	53%	49%	57%	52%	55%
EBITDA margin	11%	10%	11%	13%	15%	12%	12%	14%
EBIT margin	1%	-2%	0%	2%	0%	-2%	0%	2%
EARNINGS PER SHARE (in €)								
Diluted EPS	0.00	-0.03	0.01	0.01	0.09	0.02	0.08	0.10
Diluted Adjusted EPS <sup>1</sup>	0.04	0.01	0.05	0.05	0.10	0.03	0.21	0.27



# **QUARTERLY BALANCE SHEET STATISTICS**

(€ in thousands)	31-Dec-14	31-Mar-15	30-Jun-15	30-Sep-15	31-Dec-15	31-Mar-16
ASSETS						
Goodwill	381,569	381,569	381,569	381,569	403,437	403,529
Other intangible assets	800,583	797,524	807,822	813,185	810,908	806,684
Other non-current assets	52,021	59,505	68,543	70,703	75,908	75,594
TOTAL NON-CURRENT ASSETS	1,234,173	1,238,598	1,257,934	1,265,457	1,290,253	1,285,807
Inventories	46,575	46,747	48,488	53,848	48,657	57,476
Receivables, prepayments & derivatives	167,650	155,331	197,365	200,020	193,093	178,152
Cash and cash equivalents	152,949	117,367	121,627	124,427	147,565	114,630
TOTAL CURRENT ASSETS	367,174	319,445	367,480	378,295	389,315	350,258
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TOTAL ASSETS	1,601,347	1,558,043	1,625,414	1,643,752	1,679,568	1,636,065
TOTAL ASSETS  EQUITY AND LIABILITIES  TOTAL EQUITY	1,601,347 900,596	1,558,043 914,951	938,443	939,292	970.533	970,017
EQUITY AND LIABILITIES	, ,	, ,	, ,	, ,	, ,	
EQUITY AND LIABILITIES	, ,	, ,	, ,	, ,	, ,	970,017
EQUITY AND LIABILITIES  TOTAL EQUITY  Deferred tax liability  Non-current borrowings	900,596	914,951	938,443	939,292	970,533	<b>970,017</b>
EQUITY AND LIABILITIES  TOTAL EQUITY  Deferred tax liability	<b>900,596</b> 166,551	<b>914,951</b> 166,578	<b>938,443</b> 162,366	<b>939,292</b> 159,206	<b>970,533</b>	
EQUITY AND LIABILITIES  TOTAL EQUITY  Deferred tax liability  Non-current borrowings	<b>900,596</b> 166,551 48,925	<b>914,951</b> 166,578 39,005	<b>938,443</b> 162,366 44,089	939,292 159,206 29,171	<b>970,533</b> 149,806 44,254	<b>970,017</b> 140,000 64,336
EQUITY AND LIABILITIES  TOTAL EQUITY  Deferred tax liability Non-current borrowings Current borrowings	900,596 166,551 48,925 0	<b>914,951</b> 166,578 39,005 0	<b>938,443</b> 162,366 44,089 0	939,292 159,206 29,171 0	<b>970,533</b> 149,806 44,254 4,287	<b>970,017</b> 140,000 64,336
EQUITY AND LIABILITIES  TOTAL EQUITY  Deferred tax liability Non-current borrowings Current borrowings Provisions	900,596 166,551 48,925 0 82,570	914,951 166,578 39,005 0 79,858	938,443 162,366 44,089 0 75,994	939,292 159,206 29,171 0 71,708	<b>970,533</b> 149,806 44,254 4,287 67,638	<b>970,017</b> 140,000 64,336 0 62,776 79,167
EQUITY AND LIABILITIES  TOTAL EQUITY  Deferred tax liability Non-current borrowings Current borrowings Provisions Trade payables	900,596 166,551 48,925 0 82,570 88,218	914,951 166,578 39,005 0 79,858 79,109	938,443 162,366 44,089 0 75,994 101,679	939,292 159,206 29,171 0 71,708 109,077	<b>970,533</b> 149,806 44,254 4,287 67,638 94,951	<b>970,017</b> 140,000 64,336 0 62,776
EQUITY AND LIABILITIES  TOTAL EQUITY  Deferred tax liability Non-current borrowings Current borrowings Provisions Trade payables Deferred revenue	900,596 166,551 48,925 0 82,570 88,218 145,680	914,951 166,578 39,005 0 79,858 79,109 143,079	938,443 162,366 44,089 0 75,994 101,679 145,153	939,292 159,206 29,171 0 71,708 109,077 190,338	970,533 149,806 44,254 4,287 67,638 94,951 186,873	970,017 140,000 64,336 0 62,776 79,167 183,321 136,448
EQUITY AND LIABILITIES  TOTAL EQUITY  Deferred tax liability Non-current borrowings Current borrowings Provisions Trade payables Deferred revenue Accruals and other liabilities	900,596 166,551 48,925 0 82,570 88,218 145,680 168,807	914,951 166,578 39,005 0 79,858 79,109 143,079 135,463	938,443 162,366 44,089 0 75,994 101,679 145,153 157,690	939,292 159,206 29,171 0 71,708 109,077 190,338 144,960	970,533 149,806 44,254 4,287 67,638 94,951 186,873 161,226	<b>970,017</b> 140,000 64,336 0 62,776 79,167 183,321



# **QUARTERLY CASH FLOW STATISTICS**

(€ in thousands)	Q4 '14	Q1 '15	Q2 '15	Q3 '15	Q4 '15	Q1 '16	FY '15	FY '14
Operating result	1,528	-5,069	579	4,887	203	-4,313	600	21,114
Financial gains/(losses)	-2,452	1,970	1,974	-6,586	278	954	-2,364	-1,956
Depreciation and amortisation	26,696	26,493	27,262	27,805	41,536	29,870	123,096	114,711
Other	-2,627	-2,763	8	-578	-8,265	-2,270	-11,598	424
Changes in working capital <sup>1</sup>	14,963	-32,528	-1,914	23,407	24,580	-40,506	13,545	427
CASH GENERATED FROM OPERATIONS	38,108	-11,897	27,909	48,935	58,332	-16,265	123,279	134,720
Interest received	158	116	173	103	112	42	504	1,467
Interest (paid)	-1,470	-239	-315	-347	-57	-264	-958	-3,817
Corporate income taxes (paid)/received	-4,416	-1,209	20	-2,031	-830	-1,870	-4,050	-13,741
CASH FLOWS FROM OPERATING ACTIVITIES	32,380	-13,229	27,787	46,660	57,557	-18,357	118,775	118,629
CASH FLOWS FROM INVESTING ACTIVITIES	-33,838	-23,953	-44,107	-31,135	-55,020	-31,370	-154,215	-106,486
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CASH FLOWS FROM FINANCING ACTIVITIES	-124,200	1,198	20,554	-11,965	19,484	17,092	29,271	-118,383
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	-125,658	-35,984	4,234	3,560	22,021	-32,635	-6,169	-106,240

<sup>&</sup>lt;sup>1</sup>Includes the movement of non-current deferred revenue.



# **OUTSTANDING SHARES AND ADJUSTED EPS Q1 '16**

Common shares outstanding end of Q4 '15 Common shares outstanding end of Q1 '16	230,495,981 230,774,051	
Average shares outstanding in Q1 '16	230,611,524	(A)
In the money share options as of Q4 '15 In the money share options as of Q1 '16	10,532,136 10,115,067	
Average potential dilutive share options outstanding Q1 '16*	10,115,067	
Non dilutive share options:	5,831,139	
Average shares outstanding from dilution of options**	4,283,928	(B)
Average shares outstanding from dilution of other equity-settled grants	69,000	(C)
Average fully diluted shares outstanding Q1 '16***  * In the money options during the quarter based on average share price for the quarter  ** Weighted average diluted options based on the period outstanding during the quarter  *** The average share price for the quarter was €8.80	234,964,452	(A+B+C)
Adjusted earnings per share calculation (in € million)		
Net result attributed to equity holders Remeasurement of DTL Amortisation of acquired intangibles Tax effect of adjustments	4.8 -7.6 13.7 -3.0	
ADJUSTED EARNINGS	7.9	•
ADJUSTED EARNINGS PER SHARE (in €) Basic Diluted	0.03 0.03	



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